



MoHHS Update Pack

Joint Health Overview and Scrutiny
Committee – September 20, 2023



Agenda

- **Hampshire Together context** – our case for change and what Hampshire Together means
- **Recent announcements and work** – New Hospital Programme announcement and work we are doing to progress towards consultation
- **Engagement and consultation** – how we have used the public and clinical input and consultation timeline
- **Working with our local authority partners** – working together and briefing during consultation
- **Questions and Answers and discussion**

Hampshire Together Context

Modernising our hospitals and health services



Modernising our hospitals
and health services

The population we serve

Basingstoke

H Basingstoke and North Hampshire Hospital – a large district general hospital offering core urgent and emergency services



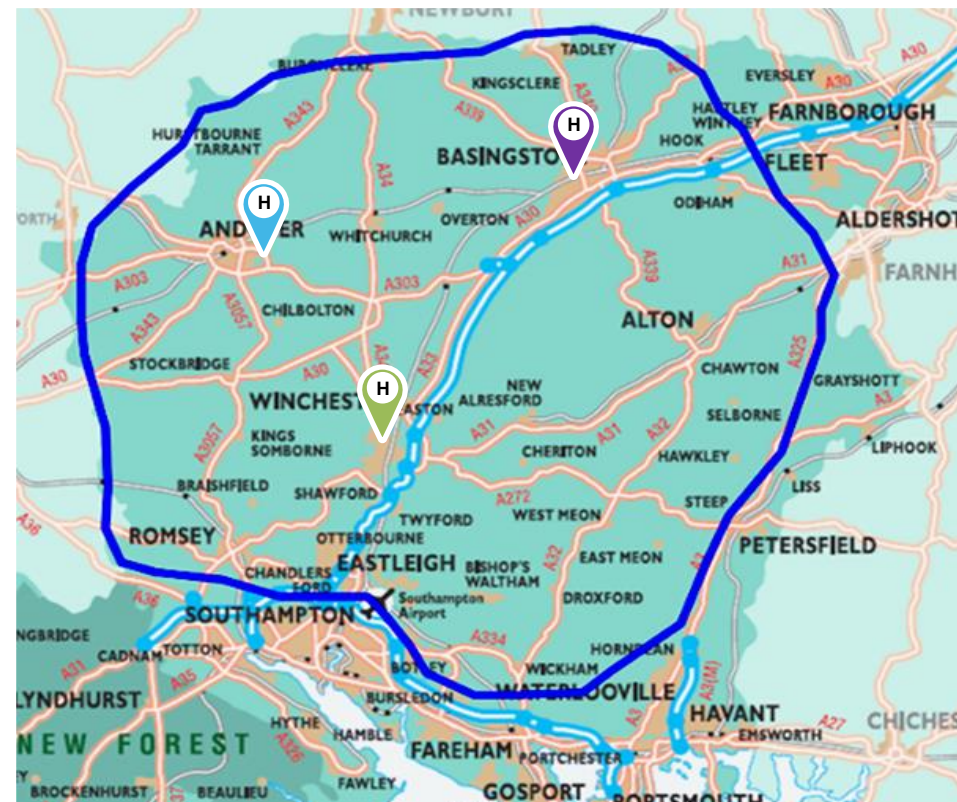
Winchester

H Royal Hampshire County Hospital – equally large district general hospital offering core urgent and emergency services



Andover

H Andover War Memorial Hospital – community hospital with some rehab beds



The opportunity

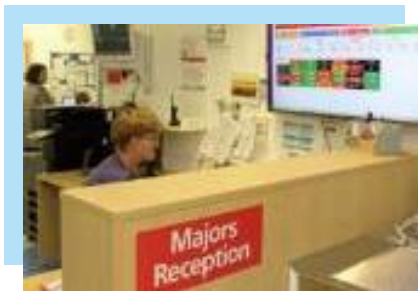
- 2020 – Government announced the **New Hospital Programme**
- May 2023 – Government **formal policy announcement** on the National Hospital Programme was discussed in parliament, including **confirmation of HHFT position** on the programme

Recent New Hospital Programme updates include:

- **Clinical Environment Impact Assessment** to understand the impact of new hospitals on the clinical environment by reviewing the current issues and how new estate will resolve these
- **Minimum Viable Product Deep Dives** to help New Hospital Programme to understanding the cost requirements across the national programme
- **Hospital 2.0** work to develop a standard approach to building new hospitals to reduce build time for schemes
- **Enabling Works Funding** requests approved to support schemes to progress key elements of their programmes



The why: A case for change



Clinical sustainability

Aims

- Provide outstanding and sustainable **patient care**
- Ensure the best **clinical outcomes**
- Improve **patient experience**
- Deliver the most **timely and efficient** healthcare

Challenges

- **Staffing** many services delivered on more than one site
- Need to provide seven day **consultant led services**
- Access **specialist equipment**
- Maintain **skills**



Our vision is to provide the right care, in the right place, at the right time, for decades to come.

The need for a new hospital



Refurbishment or replacement costs for estate only work without service changes would not represent **good value for money** when considered alongside proposals that would modernise and reconfigure our estate and service delivery together



Additional **costs would be incurred to keep** the remainder estate in a sound and operationally safe condition and exhibiting only **minor deterioration**



HHFT recognised as one of the **worst** estate in the country



Our current estate is operating at capacity and service change is an enabler for estate efficiency



National data only includes cost of job, asbestos management, fees and **other substantial costs associated with completion of work are excluded**



Straight refurbishment of the existing estate would **limit the trust's ability to contribute to NHS carbon reduction initiatives** due to the constraints of existing outdated construction

£73 million

estimate cost to make improvements needed to bring the buildings up to standard required to support services as they are currently delivered. **This is more than three times the national average.**



£700 million

in **maintenance spend required** to keep the buildings functioning for the next 30 years. This is simply unaffordable.

Our commitment to reduce carbon emissions

Any new facility must be constructed to a **Net Zero Carbon Hospital Standard**, which is part of the NHS Long Term Plan

- Exploring electric transport options for **cleaner travel**
- **Reducing waste** and single-use products
- Investing in more **green spaces** for wildlife and nature to thrive
- Improving **air quality**



The benefits...

...for **patients**

Cleaner air around the site

Better transport options

Outdoor space for all to enjoy

...for **staff**

Dedicated wellbeing areas outside

Investing in digital advances

Investing in sustainable transport options for commuting

Hampshire Healthcare Campus



- Vibrant **cross-sector collaborations**
- Co-located physically, and **connected globally**
- Focus on **research, innovation and implementation**
- UK Space Agency partnership: **£5m for space-enabled services**
- **NHS Sustainability Living Lab**



What Hampshire Together means for you



Health and social care services to work together to deliver the **best care for our people**



Where necessary, services will **work together** to ensure the best possible care and outcomes



Services designed to meet patients' requirements



Accessible and fit for purpose healthcare facilities



Where practical and safe to do so, **care will be** provided as close to home as possible



Live within the money allocated to our area



Easy, timely access to the help and support needed



Information and support required to **self-manage**



Sustainable, efficient and high quality services



Attract the best staff



Modernising our hospitals and health services

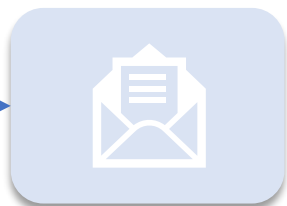
Recent Announcements and Work

Modernising our hospitals and health services

The New Hospital Programme – update



PROGRAMME CONFIRMATION – In May, a **formal policy announcement** on the National Hospital Programme was discussed in **parliament**. The announcement included confirmation of HHFT position on the programme.



FUNDING ALLOCATION – Post-announcement, we received a formal letter outlining our **funding allocation**.



STAGE 2 ASSURANCE – Prior to proceeding to consultation, we will need to complete the NHS England **Stage 2 Assurance** process and receive **national approval** to proceed.



PRE CONSULTATION BUSINESS CASE COMPLETION – There are areas of work to complete in order to support the programme to progress to consultation. Work is underway to progress these.


Steps to consultation



Integrated Impact Assessment

The Integrated Impact Assessment (IIA) supports the Hampshire Together Programme consider the impacts of the proposed changes and explains how detrimental impact can be mitigated, and how the scheme can be leveraged for betterment.

Analysis Areas within the IIA




Clinical Health Outcomes



Inequalities



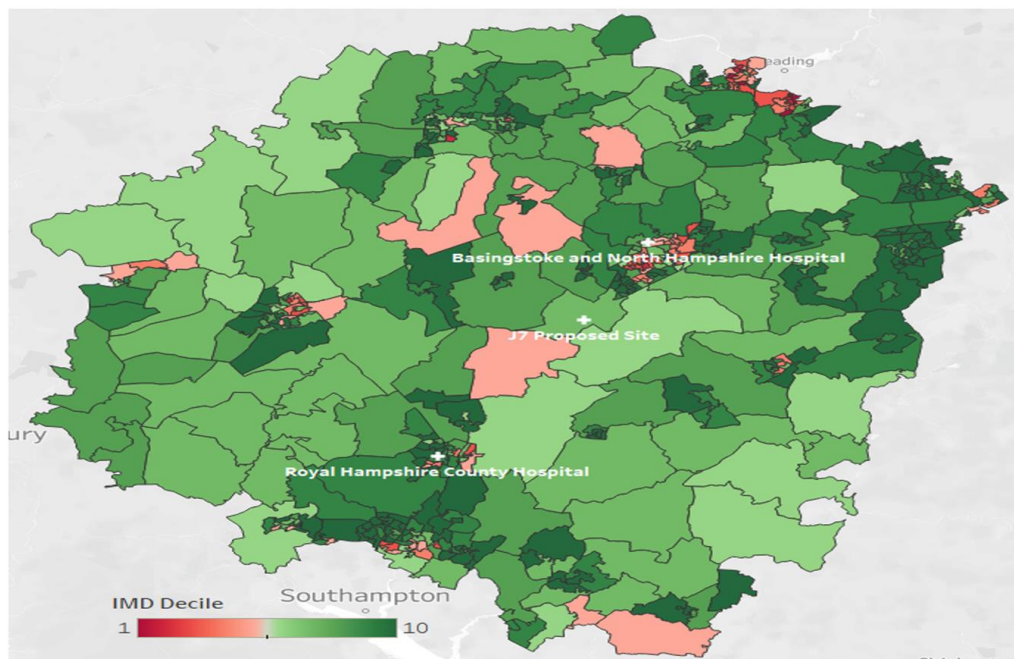
Service Accessibility



Other Providers (Patient Flow)



The Environment



Distribution of deprivation across the study area



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Engagement and Consultation

Modernising our hospitals and health services

How we have used public and clinical input

We have used public, clinical and stakeholder input to shape our clinical models and options, for example:



Transport - Transport has been a consistent theme and we have a workstream looking at this using the themes from the engagement, including how will people be able to access the potential site at junction 7, can the site allow for electric cars



Digital - People have told us that many people are happy to use digital solutions in their healthcare whilst others have raised concern about being able to access these. We are looking at how we enable those who can or would like to be able to use digital whilst still meeting the needs of those who do not use digital



Clinical – Clinicians, patients and partners have led the development of our clinical models, including throughout the options development and appraisal process. We have a variety of stakeholders embedded within our Clinical Services and Patient Pathways working groups

Ongoing stakeholder engagement and next steps

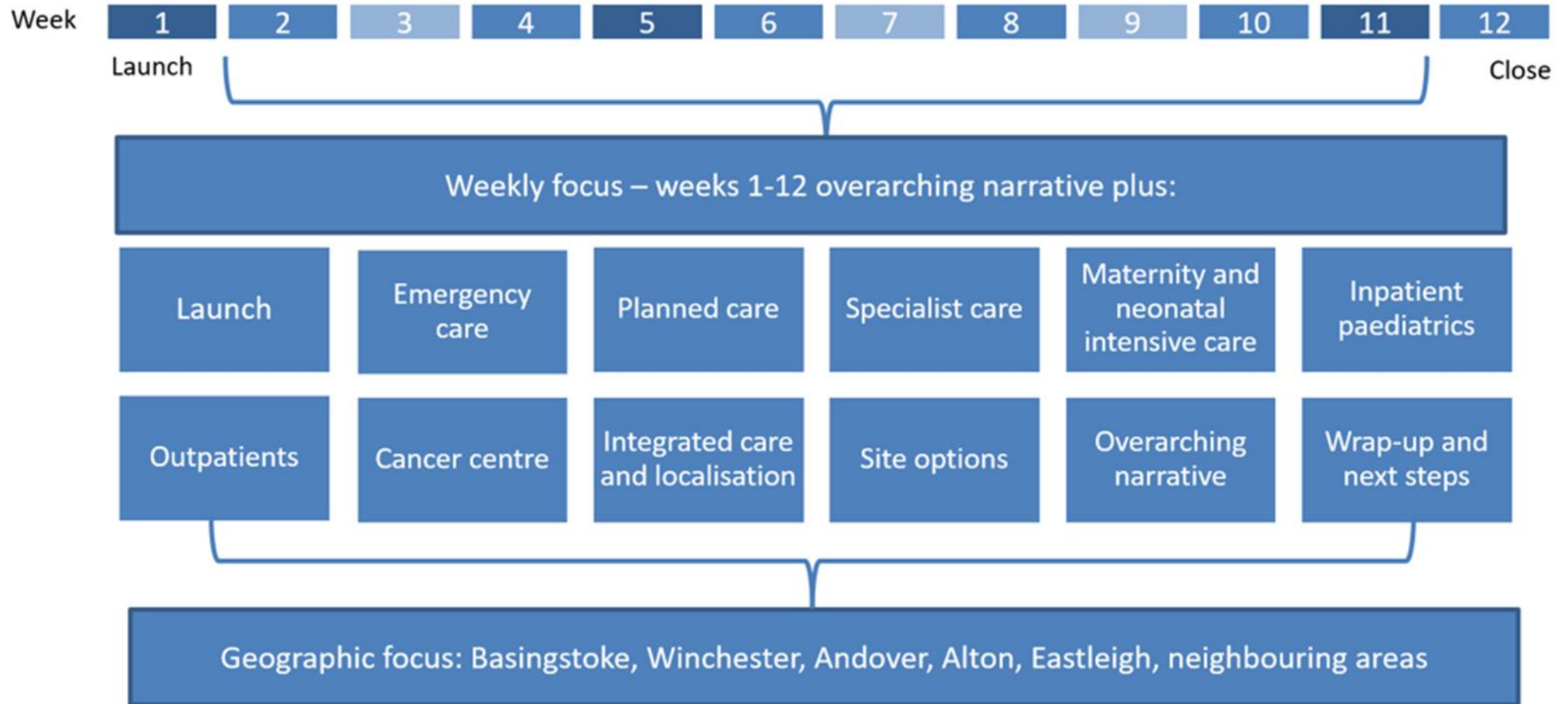
Key areas of ongoing **stakeholder engagement** include:

- **Programme Partners Group** with membership from a range of partners
- Regular engagement with the **Joint Health Overview and Scrutiny Committee**
- Regular meetings and briefings/updates with **MPs and local authority leaders and chief executives**
- Regular meetings with **MoHHS Patient and Public Advisory Group**

Key activity areas for **consultation preparation**:

- A **nine week period** is required for 'pre-consultation planning phase'
- An **outline consultation plan** has been drafted
- Activities include practical tasks including **preparation of materials** as well as **booking of advertisements and venues**
- **Training** for speakers and **briefings** for key stakeholder groups including staff, MPs and senior councillors will also be undertaken

Consultation timeline



Overview of events to include



- **Pop-up market stalls** in high footfall areas to raise awareness of the consultation and answer general questions
- Virtual and in person **public listening events** – plenary style plus short Q&A, then break out into focused themed discussions
- **Staff listening events** – same format as above for health and care staff
- **Virtual plenary and Q&A sessions** – held prior to consultation for key audience groups/opinion formers to inform, answer FAQs, and help them signpost to information
- **Virtual briefings for VIP stakeholders**
- **Focus groups** – research delivered focus groups focused on geography, Integrated Impact Assessment impacted and protected characteristic groups
- Approaching **business, community, and voluntary groups** inviting them to raise awareness amongst their members and to add to the agenda for meetings during the consultation period
- **Drop-in exhibitions**
- Non-manned **public information stands** at roving locations in local communities for a period of time, with flyers and summary consultation documents

Working with our Local Authority Partners

Modernising our hospitals and health services

We are working with our local authority partners in a number of ways:

- **Programme Partners Group** with membership from a range of partners
- Regular engagement moving to formal consultation with the **Joint Health Overview and Scrutiny Committee**
- Regular meetings and briefings/updates with **local authority leaders and chief executives**

We will brief and engage with the District and Borough Councils at key points through the consultation:

- **Pre-consultation** – private briefing for Leaders and CEOs on progress update and the consultation plan
- **Pre-consultation** – private and confidential briefing for Leaders, CEOs and Health Portfolio Holders on consultation options and timeline briefings
- **Prior to consultation launch** – written briefing to all council members
- **Post consultation** – report and ongoing dialogue

Questions and Answers and Discussion

Modernising our hospitals and health services